



Shadow Lancashire Health and Wellbeing Board

25th January 2012

Meeting Report

Introduction

This report summarises discussions of the Shadow Lancashire Health and Wellbeing Board held on 25th January 2012. The meeting had three principal conversations addressing priorities for Lancashire, expectations of the Health and Wellbeing Board and ‘what success will look like. These notes take comments made in each of these three conversations and summarise them in two sections;

1. **‘Shifting the system’** which sets out recommended ways of working that will ensure resources available within partner organisations are most effectively aligned to improve people’s health and wellbeing in Lancashire.
2. **Priorities for Lancashire** which lists the specific health and well-being issues that were discussed as priorities for action.

1. Shifting the system

Members of the Board discussed the imperative to change ‘ways of working’ of partner organisations to improve health and wellbeing in Lancashire. Comments made are summarised in Table I.

Table I Actions required to strengthen joint working on health and wellbeing

<i>Action</i>	<i>Comments made</i>
I. Strengthen the evidence base	<ul style="list-style-type: none"> ● Strengthen and complete the JSNA ● Pull out the essential narrative from the current JSNA information to inform the strategy and early action of the Board ● Understand how resources are distributed across current systems and organisations

2. Do the thinking	<ul style="list-style-type: none"> ● Board members to work actively to understand each other's activities, needs and constraints ● Look deeply at the 'drivers of wellbeing' (some philosophical thought required) ● Prepare a medium to long-term strategy for expressing the Board's ambition for driving better health and wellbeing for the people of Lancashire. Ensure that this strategy integrates the plans of the CCGs, PCTS, the Children and Young Peoples Plan, the plans of District Councils, etc.
3. Get into action on a small number of specific shifts	<ul style="list-style-type: none"> ● Agree 2 or 3 specific issues that will create the imperative for change
4. Build the commitment to 'make something different happen'	<ul style="list-style-type: none"> ● Strong evidence and a clear strategy will clarify specific shifts that partner organisations can make in their ways of working to address the agreed priorities ● The Board must build the narrative and 'hold the ring' on these priorities and drive them through their organisations.
5. Shift the system – align energy and resources to the selected priorities	<ul style="list-style-type: none"> ● Ensure that Board members appraise the performance of their organisation in light of the JSNA and strategy ● Board members create a culture of constructive challenge and hold each other to account. Ask the question "Why do you do that?" ● To 'shift the system' the Board will¹; <ul style="list-style-type: none"> - understand the gains of working in an integrated way e.g. the multiple benefits of effective collaborative working - drive collaboration and integration; with pooled budgets and joint commissioning - emphasise early intervention - shift pressure from secondary care by strengthening primary care and promoting information, education and self-help - understand and strengthen community assets - improve access to services; recognising that local services will not always be the highest quality services and that service quality is then the key criterion.
6. Promote our success	<ul style="list-style-type: none"> ● Lancashire should become an exemplar of how to address health and wellbeing issues.

¹ There approaches could be described as 'principles'

2. Priorities for Lancashire

Board Members discussed possible priorities for immediate action. Comments made are summarised in Table 2.

Table 2 Proposed Health and Wellbeing priorities for Lancashire

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- Vulnerable children
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- mental health issues – dementia
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- Reducing the number of inappropriate admissions of elderly people
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- Lifestyle issues (e.g. alcohol, tobacco etc..)
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- Addressing inequalities
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